

ANNEXURE F: Risk Matrix – Institutional Risks Associated with Appointment of Adv Johnson

Risk Category	Description	Likelihood	Impact	Overall Risk Rating
Loss of NPA Independence	Due to perceived or actual proximity to SAPS factions	High	Severe	Critical
Collapse of Major Prosecutions	Continuation of pattern seen in Koko, Nulane, Estina	High	Severe	Critical
Ethical Controversy	Past conflict-of-interest practices resurfacing	High	Major	High
Public Confidence Erosion	Damage to trust in NPA leadership	Very High	Severe	Critical
SAPS–NPA Breakdown	Mistrust inhibiting cooperation	High	Major	High
Weaponisation of Prosecution	HR-matter pattern repeating under NDPP	Medium-High	Severe	High
FATF/OECD Concerns	Weak corruption prosecutions undermining compliance	Medium	Major	High
Internal NPA Morale Collapse	Unstable leadership environment	High	Significant	High